



13-14 June 2016 | Hong Kong

# Combating Terrorism: Prevention, Protection & Response

*Nowhere to run, Nowhere to hide*

## Key Benefits of Attending This Workshop:

- **UNDERSTAND** why defining and labeling terrorism is important
- **LEARN** how terrorism assumptions can impact and shape counter- terrorism policy and strategies
- **GAIN IN-DEPTH KNOWLEDGE** of the tactics terrorist use and their weapons of choice
- **IMPLEMENT** plans that will help mitigate a terrorist incident
- **DISCOVER** the goals associated with responding to a terrorist attack
- **MASTER** Command and Control Methodology
- **UNCOVER** terrorist targets and the target selection process

## Workshop Facilitator:

**Jackson Chambers**  
Security Management and  
Intelligence Consultant,  
Pandora Security Solutions

- Certified Anti-Terrorism Specialist (CAS) at the Anti Terrorism Accreditation Board (ATAB)
- Certified in Dignitary and Executive Protection (CDEP)
- Certified Organisational and Resilience Professional (CORP) at the International Consortium for Organisational Resilience (ICOR)
- Two (2) awards for Combat Action resulting from two separate Vehicle Borne Improvised Explosive Device (VBIED) Attacks
- Executive Advisory Board Member and Fellow (FABCHS) at the American Board for Certification in Homeland Security (ABCHS), holding their highest credential (CHS-V)

Organised by:



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## Workshop Overview:

The course is designed for an intermediate and senior level audience holding responsibility for the security function at public and private facilities. This course combines terrorism facts gained through exhaustive research with an extensive look at modern terrorism tactics and weapons in an effort to mitigate terrorist attacks through pre-planning while improving the response capability of first responders.

## Who Should Attend This Workshop:

- Military members tasked with protecting installations (force protection) or responsible for responding to terrorist-related incidents.
- First response personnel (Police, Fire, Medics) responsible for responding to terrorist incidents.
- Directors of Security responsible for conducting assessments, developing policies and procedures and training members of their staff to identify and prevent terrorist activity.
- Members of security departments & units that hold responsibility for access control or are first responders for their organisation.

## Why You Should Attend This Workshop:

Regardless of your assignment, or the environment in which you operate, terrorism is a global issue that requires cooperative efforts between public and private sector organisations. This course has been designed to teach individuals who hold various levels of responsibility from public and private sector organisations to develop an effective counter-terrorism strategy, while effectively training their employees to mitigate a terrorist threat or respond to a terrorist incident.

An instructor with real life experience, Mr. Chambers has not only studied terrorism but has firsthand knowledge and expertise gained by living and working in a high risk zone where terrorism is a very real and every day concern. This course bridges that gap, taking in-depth study and research and combining it with the Instructors firsthand hand knowledge and experiences of working in Afghanistan to develop a course based on lessons learned.

## About Open Forum Enterprise:

Open Forum Enterprise exists to facilitate, through a series of engaging channels and skills enhancement platforms, the development and promotion of new thinking and practical solutions in seemingly complex issues. We bring together a wealth of experience in conference production and events management to deliver high quality meetings for public and corporate sectors. We deliver high quality events at which delegates hear from leading thinkers, influencers and practitioners and have the opportunity to learn about and debate latest policy and service developments.

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## Case Study

Case Study for each type of terrorist attack or discussion on threat & potential outcomes:

**Assassination: Assassination of Benazir Bhutto in Pakistan**

**Kidnapping: Kidnapping of Aldo Moro**

**Armed Attacks: Mumbai Terrorist Attack on the Taj Mahal in India**

**Chemical Weapon Attack: Aum Shinrikyo Sarin Gas attack in Tokyo**

**Biological Weapons Attack: United States Anthrax Letter Mailings**

**Radiological Weapons (Dirty Bombs/Radiological ispersion Device): None to examine; Discussion on threat**

**Nuclear Weapons: Though not a terrorist attack; a look at the only use of nuclear weapons**

**Explosives: Oklahoma City Bombing**

**Miscellaneous Attack Types Electromagnetic Pulse (EMP): None to examine; Discussion on threat**

**Cyber warfare: Ukraine Power grid attack**

## Day 1 - 13 June 2016

### Course Introduction

#### Terrorism Discussion

- Definition
- Motives
- Strategies
- Terrorism Assumptions
- Counter-Terrorism Assumptions

#### Terrorism Response Options

- Terrorist Victory
- Political Process and Intervention
- Military Force
- Policing

#### Terrorist Threats and Types of Attacks

- Assassination
  - **CASE STUDY for each type of attacks**
- Kidnappings
- Arson
- Armed Attacks
  - Types of Weapons of Mass Destruction (WMD's)
    - Chemical Weapons
      - Advantages of Use
      - Disadvantages of Use
      - Types of Chemical Weapons
      - Treatment for Exposure
    - Biological Weapons
      - Advantages of Use
      - Disadvantages of Use
      - Types of Biological Weapons
      - Treatment for Exposure
    - Radiological Weapons
      - Radiological Dispersion Device
      - (RDD)/Dirty Bomb
    - Nuclear Weapons
    - Explosives
      - Improvised Explosive Devices (IED's)
        - Vehicle Borne Improvised Explosive Devices (VBIED)
        - Body Borne Improvised Explosive Devices (BBIED)
        - Components of IED's
        - Practical Small Group Exercise: Characteristics of IED
      - Miscellaneous Attacks and weaponry
        - Cyber Warfare
        - Electromagnetic Pulse (EMP)

### PRACTICAL EXERCISE

- Construction of Improvised Explosives Devices (IED's)
- Room searches
- Mail and package handling

## Day 2 - 14 June 2016

### Vectors and Delivery Methods of WMD's

- Routes of Exposure

### Characteristics of a WMD Release

- Victim Symptoms
- Environmental Conditions
- Physical Conditions
- Warnings
- Victim Statements

### Terrorist Targets

- Hard Targets
- Soft Targets

### Terrorist Attack Cycle

- Target Selection
- Pre-Attack Planning
- Deployment
- Terrorist Attack
- Escape and Evasion
- Exploitation of Event

### Terrorism Prevention and Risk Mitigation

- Terrorism Prevention Cycle
- Planning Considerations
  - Security Assessments
  - Policies and Procedures
    - Bomb Threats
    - Practical Exercise: Postal Process and Package Handling
    - Receiving Processes
  - Physical Security
    - Equipment
      - CCTV
      - Barriers/Checkpoints
    - Personnel
      - Training
      - Surveillance
      - Information and Intelligence gathering
        - Fusion Centers
    - Training Drills and Exercises
    - Evaluating and Improving
- Response
  - Response Actions and Goals of a Response
  - Evacuations
  - Bomb Threat Building Searches
  - Explosive Stand-Off Distances
  - Command and Control

### Close Protection and VIP Security

- Advance Surveys
- Convoy Operations

### Closing Thoughts/Question & Answer

## About Your Workshop Trainer:

Jackson Chambers is a security management and intelligence consultant offering extensive experience in the development and execution of highly effective public safety and security solutions, working across multiple security disciplines and environments for clients, worldwide.

With a distinguished military background, a long-standing career in law enforcement, and an impressive corporate career encompassing positions in Corporate Security, Executive and Infrastructure Protection for companies within a wide range of service industries - including a role as Law Enforcement Advisor in Afghanistan for the State Department.



**Jackson Chambers**

Following his military service he transitioned this experience into law enforcement, working as an Officer in Charge and Field Training Officer for a large metropolitan police department, with a focus on police training and investigative operations, Jackson provided dynamic leadership in the development of top-calibre police personnel capable of effectively handling high-pressure, life-threatening situations, where he received multiple awards for his performance including, the nomination for the Cardinal Gibbons Public Service Award, "Top Cop" Award, and numerous letters of appreciation for his efforts.

Jackson was later recruited as a Law Enforcement Advisor in Afghanistan. He worked on numerous assessments and provided comprehensive recommendations to Afghan leadership, including the development of effective Emergency Action Plans (EAP) and response procedures. He actively gauged the operational effectiveness of various facilities throughout Afghanistan. He was handpicked as an instructor for the Afghanistan National Civil Order Police (ANCOP), where he trained experienced officers to conduct & perform more dynamic functions and take leadership roles within the department.

In his final assignment, Jackson was assigned to open the first National Police Training Center, where his contributions helped pioneer all aspects of the residential facility. He was directly involved in the development of operational guidelines, emergency response planning, along with the design and development of a physical training program, while working alongside U.S. Army teams in the design and construction of an obstacle course. Upon the center's opening, Jackson oversaw training programme and the development of Afghan Instructors, while assisting in the instruction and mentoring of students. During his tenure in Afghanistan he received a Letter of Appreciation from the U.S. Army for his work conducting assessments of facilities throughout multiple regions and two (2) Commanders Awards for Combat Action.

In 2012, Mr. Chambers began DBA Pandora Security Solutions providing security management and training solutions to public agencies, corporations and executives around the world, where he now works extensively with private organisations in the United Arab Emirates developing and instructing training programs for the Abu Dhabi Public Safety Department.

Mr. Chambers is the Executive Advisory Board Member and Fellow of the American Board for Certification in Homeland Security (ABCCHS) where he assists with the review of test domains, task analysis and test criteria for the ABCCHS exams.

Partial list of organisations that have benefited from Jackson's expertise:

- Police Officer for the Baltimore Police Department
- State Department, Law Enforcement Advisor for the Afghanistan National Police
- Abu Dhabi Public Safety Department
- Afghanistan National Civil Order Police (ANCOP)
- Society of American Military Engineers
- Russet Community Association
- DynCorp International
- NV Energy

## Testimonials:

**" Jackson is a dedicated law enforcement professional who has proven himself in the field. He has worked in the austere environment of Afghanistan and performed his mission with excellence. "**

*Tim Wood, Deputy Sheriff, Oktibbeha County Sheriff's Department*

**" Jackson is a highly regarded professional in security and law enforcement industry. "**

*Ramiro Garza MS, Senior Investigator  
Corporate Security, NV Energy*

**Jackson proved himself to be very knowledgeable in his field and a true professional. "**

*Bryan Maess, Patrol Sergeant, Hermiston Police Department*